Bastion is a 501(c)(3) nonprofit organization that is building an intentionally designed neighborhood in New Orleans for returning warriors and families with lifelong rehabilitative needs. Through our innovative community model that empowers neighbors as volunteers in a warrior’s care plan, we will sustain a thriving recovery from the wounds and casualties of war.
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<th>CONTENTS</th>
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<td>EXPLORE OUR</td>
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<tr>
<td>HELP US</td>
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<tr>
<td>fund bastion  32</td>
</tr>
</tbody>
</table>
The Bastion concept is the only community-based strategy that I’ve seen with the type of emotional and everyday support that some warriors will require for the rest of their lives, because it’s woven into the very fabric of the place they live.

Dr. David Williamson, MD
Medical Director, Traumatic Brain Injury Inpatient Unit
Walter Reed National Military Medical Center
• The trauma of war reaches beyond the borders of Iraq and Afghanistan and into the homes of our military families.

Due to advances in battlefield medicine and aeromedical evacuation, our warriors are surviving life-threatening injuries at a much higher rate. While the Departments of Defense and Veterans Affairs are working overtime in areas such as treatment and research, invisible wounds like traumatic brain injury (TBI) remain difficult to diagnose and continue to undermine the reintegration of our warriors once they have returned home.

• Community is vital to the recovery and reintegration of injured veterans and families.

Many veterans with multiple traumatic injuries require assistance for life—whether it be total care or a supportive environment for semi-independent living. All too frequently, when a veteran with a life-altering injury like TBI departs post-acute care and begins transitioning into the community, the community is not equipped to ensure his or her success as a healthy, participating member. What these veterans need most are everyday, personal relationships with other engaging adults willing and able to ensure a thriving future.

• Bastion is implementing an innovative, community-based strategy that will meet the life-long rehabilitative needs of veterans and their families.

What makes Bastion unique among other residential programs is that it supports an intergenerational environment in which injured veterans live alongside retired military and civilian volunteers. While other programs exist to encourage independence in the home, Bastion sustains veterans and families by promoting a network of friends and neighbors committed to providing enduring friendship and support both on a day-to-day basis and at crucial times.

Dylan Tête
Executive Director, Bastion
OUR CAUSE

COMMUNITY AS THE INTERVENTION

While we are anticipating that Bastion’s model will have regional and national appeal, there is sufficient need in Southern Louisiana alone to support Bastion’s first site.
The Population: Local and Regional

Bastion will serve a wide spectrum of injured veterans. Traumatic brain injury (TBI) is the signature wound of recent conflicts, and its impact can be felt over a lifetime. Moreover, the aging process can exacerbate deficits over time. Other traumatic injuries such as amputation and burn wounds are associated with physical pain, functional difficulties, and body image issues. Many warriors return with multiple injuries, some of which—like Post-Traumatic Stress Disorder—may not be immediately apparent. These challenges alone place warriors at risk for problems with substance abuse, emotional adjustment, and strained or broken personal relationships. Isolation aggravates these issues and can ultimately precipitate homelessness and suicide.

Incidence of TBI in Louisiana, Mississippi, Arkansas, Texas

Estimated incidence of TBI in the four-state region. Source: Defense and Brain Injury Center, SI/AREA

Diagnoses of Veterans in Southern Louisiana

Veterans who accessed the VA Healthcare System in Southern Louisiana since 2006. Source: Veterans Health Administration, SI/AREA 03/2013
Housing Approaches

Approaches to providing permanent housing to veterans have evolved over time, responding to changing needs and lessons learned; Bastion’s approach represents an important innovation with respect to previous models.

• Pre-existing approaches

1970-1990: HOUSING READY
“Housing Ready” relied on a network of facility-based treatment centers to evaluate and treat veterans before the VA provided permanent housing.

1990-PRESENT: HOUSING FIRST
With “Housing First”, veterans are no longer required to complete treatment to demonstrate “housing readiness” before being supplied with permanent housing.

• New and emerging approaches

2000-PRESENT: GREEN HOUSE PROJECT®
Green House, a relatively new model of skilled nursing care, is based on the idea that individuals respond best to long-term care in “normal” household environments.

FUTURE: GHC MODEL
A Generations of Hope Community is modeled for intentional, intergenerational community living, establishing a network of support and activating the embedded potential of human capital inherent in neighborhoods. Bastion is adapting this model for injured veterans and families.
The Current Landscape

Residential programs for injured veterans are few, but include a small network of third-party providers in the "Assisted Living - Traumatic Brain Injury (AL-TBI) Pilot Program". The Wounded Warrior Project recently launched the "Independence Program" after completing a one-year pilot phase with 100 veterans nationwide; the program provides services to injured veterans living at home. The need for supportive housing exceeds what currently exists, and many injured veterans have already slipped through the cracks of the continuum of care.

The Continuum of Care

Our Mandate

Bastion serves veterans who are at the greatest risk of falling through the gap in the existing continuum of care.
Adapting the GHC Model

There is now a substantial body of research that associates social connectedness with physical and mental health: social relationships and community engagement are linked to well-being. It is this premise that Bastion leverages in its intergenerational neighborhood model.

• All too frequently, communities are not equipped to support the reintegration of injured veterans into society.

Families are often asked to navigate the military-civilian transition with little knowledge, skills, or systems in place to help them support and encourage the healthy passage from military care to their homes. Basic logistics like transportation can impede some veterans from receiving appropriate services and care. Respite is often unavailable to family members, who become full-time caretakers. Over time, social support tapers off as family members return to work, and friends, finding themselves at a loss begin to pull away.

• Bastion will promote optimal reintegration by providing permanent affordable housing and community-based supports in an intentional community.

In an intentionally planned neighborhood based on the Generations of Hope Community Model, naturally emergent alliances, relationships, and enduring commitments will be propagated among veterans, families, older caregivers, and neighborhood volunteers. Every community member will benefit from the experience of helping others, and this will in turn promote their own well-being and life satisfaction. The Bastion approach will restore families, reduce stress at home, and expand social networks to strengthen resilience.

• The Bastion approach incorporates person-centered planning and coordination with professional clinical services.

Given the complexity of some injuries, community-based supports will be joined with strong clinical services that further recovery and promote well-being and healthy aging. Clinical services will be tailored to the individual needs of each veteran. Bastion will assist in the development of a comprehensive clinical plan of care with the VA and other community providers.
An Extraordinary Alignment of Ordinary Resources

GENERATIONS OF HOPE COMMUNITY MODEL

CONVENTIONAL SERVICE MODEL
OUR CITY

“We’re building the first Bastion in New Orleans because it is a city that is familiar with trauma, but more importantly, the people here understand and practice Community.”

Dylan Tête
Executive Director, Bastion
Bastion will be located in the Gentilly neighborhood of New Orleans just five miles from the new VA Hospital and Central Business District.
Veterans in New Orleans

Veterans play an important role in New Orleans, and after returning home from war, want to continue to serve. Opportunities for veterans to get involved in the community abound across the city.

**PROJECT LEGACY**, the name given to the new VA Hospital ($1.7 billion), will resume its role of providing Level I orthopedic and neurological treatment in specialized, state-of-the-art rehabilitation facilities.

**FEDERAL CITY** is a 156-acre mixed-use development on the former Naval Support Activity site; currently, the site houses the Marine Force Reserves Headquarters, the New Orleans Military and Maritime Academy, and a Naval Federal Credit Union, among other things.

**VETERANS OF FOREIGN WARS POST 8973**, founded after WWII, which had fallen into disrepair, is now Louisiana’s fastest growing VFW post, thanks to the efforts of a small group of young veterans dedicated to creating a supportive communal space for those returning from Iraq and Afghanistan. They now host resume writing workshops and legal clinics, among other events.
The Neighborhood: Gentilly

Gentilly has not only a history of resilience and community engagement, but a legacy of veteran and military families. A housing boom in Gentilly post-WWII brought veterans to the neighborhood, and the character of the housing and community reflected this population change over the coming decades.

**PROJECT HOME AGAIN** is a nonprofit development organization that has built 200 homes in Gentilly neighborhoods for low and middle income New Orleanians.

**THE LONDON CANAL** Levee and floodwall breach, during Hurricane Katrina, caused significant flooding in the Gentilly area. Gentilly has, since Katrina, been one of the most active emblems of bottom-up, community-driven rebuilding.

**NEIGHBORHOOD REVITALIZATION** efforts and sustainability-focused strategies have already affected significant change in Gentilly; local architects, national and international partnerships, and community members who continue to call Gentilly home are working together to create lasting change.
Local Activity and Resources

The area immediately surrounding our site is home to a robust number of planning and development projects, all aimed at improving quality of life and increasing services in the neighborhood. From water management to healthy food access, grassroots organizations have partnered with the city and community members to change Gentilly’s landscape for the better.

Some of the most celebrated parts of New Orleans – City Park, Lake Pontchartrain, and Bayou St. John – are all a short distance from our site.

Context: Amenities and Relationships

Some of New Orleans’ best ranked charter schools, new and established grocery stores, and a particularly high percentage of parks and natural amenities make Gentilly an excellent area to establish an intentional community with strong ties to the broader neighborhood.

Public transportation options are robust, and Gentilly is increasingly one of the emblematic walkable neighborhoods in New Orleans.

A New Destination for Wellness

An examination of the built environment around the Bastion site reveals the potential for an alignment of several resources around fitness and recreation consisting of the following:

• Saint Anthony Ave jogging path (0.1 mi)
• Mirabeau Ave bicycle lane to Bayou Saint John (1.0 mi) and City Park (1.1 mi)
• kayaking and fishing in the surrounding lakes and Bayou Saint John
• equestrian sports and golfing at City Park
• new YMCA at Columbia Park on Saint Bernard Ave (1.4 mi)
• yachting clubs and sailing programs on Lake Pontchartrain (3.9 mi)

The result is a wellness zone whereby an individual can engage in fitness and recreational activities. An outdoor fitness park on the premises by FitLot will connect the neighborhood with Bastion, in addition to a wellness center for holistic programs and alternative therapeutic modalities like music, art and yoga. Academic partnerships with Tulane University, LSU Health Science Center, and others will promote new understanding in optimizing resilience. Bastion will be a new destination for living well.
"My friends are what get me out of the house most days. I enjoy privacy like everyone else, but too much of it leads to isolation."

Kevin Trimble
Iraq veteran and triple amputee, Age 21
Dylan Tête describes several design concepts to a group of volunteers from Mount Holyoke College.
Veterans Day Charrette

On Veterans Day, 2013, a group of supporters, stakeholders, and design professionals met to review the issues central to refining Bastion’s intentions in developing a design plan. Over 60 people from various disciplines contributed their ideas throughout the day as the meeting was streamed live over the web. The charrette was marked by new ideas and fresh perspectives. Most notable, Bastion’s physical design should aid residents in discovering their new mission (Purpose) by actively engaging with others (Community) to ensure a successful reintegration into society. More broadly, Bastion is an environment to succeed. Programming the physical space to allow Bastion residents to branch out into the greater community, while drawing the greater community into Bastion, is critical for successful reintegration.
Lessons Learned from the Charrette

• Our approach to design is a collaborative effort that combines social and cultural elements of the Warrior Ethos with the built environment to recreate Purpose and Community.

The Warrior Ethos, writes author Steven Pressfield, is a code of conduct that embodies a life where integrity, loyalty, honor, selflessness, and courage are one’s guide. This code can be a stabilizing force in the lives of Veterans and families affected by life-altering injuries and traumatic loss.

• The overall desired resident experience at the individual level is to maximize independence and support individual potential in a high performance environment.

Bastion has adopted two specific tactics for achieving this objective beyond its intergenerational housing program, they are: a) maintaining vital links and relationships with the medical home (VA), academic institutions, and research and development centers, and b) host a social enterprise to springboard individuals with impairments into the workforce.

• There is no one-size-fits-all system or enterprise for achieving the desired resident experience.

Bastion’s residents will have vastly different passions and interests which will change over time. Common to all residents, however, is the opportunity to share their lives and passions with others in a safe and nurturing environment. Maintaining the path of wellness requires a level of structure, and interaction occurs when there is a place and purpose to interact.
The Population

<table>
<thead>
<tr>
<th>RESIDENT TYPE</th>
<th>DESCRIPTION AND ROLES</th>
<th>SINGLES</th>
<th>FAMILIES</th>
<th>TOTAL RESIDENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Injured veterans and their families</td>
<td>Mostly young, transitioning service members diagnosed with a psychological or physical impairment, exiting sub-acute or post-acute care or referred through a third party. Residents will provide a number of service hours per week.</td>
<td>20</td>
<td>10</td>
<td>60</td>
</tr>
<tr>
<td>Older caregivers and volunteers</td>
<td>Caregivers, retired military veterans, and civilians age 55+ who will engage with injured veterans and families, and provide a minimum number of service hours per week.</td>
<td>26</td>
<td>22</td>
<td>70</td>
</tr>
</tbody>
</table>

**TOTALS** 46 32 130

Physical Program

The graphic below depicts the essential components of Bastion’s physical program as they relate to one another in size across the site. These components and their spatially-defined integration are essential to Bastion’s mission, in addition to connectivity, access, flexibility, and privacy.
Site Values

In the process of evaluating potential design responses to Bastion’s programmatic needs and existing contextual conditions, we came up with a series of “values”: these are essential elements of the design that will remain constant across the various schemes.
Shared interior walkways between associated units connect residents to walking trails, play spaces, and fitness areas shared by the entire Bastion community.

Rather than pairing units with polarized front doors, all four units in a cluster have front doors that face their shared interior space, encouraging a sense of community while maintaining privacy within the units.
Our Approach

As Bastion has evolved, we’ve highlighted creating an inclusive, collective environment, with smaller-scale, more private, but still highly interactive spaces dispersed across the site. Units are open, accessible, and private, with generous bi-directional windows, facing either the interior green or the street, depending on resident preference. Bastion is a neighborhood that encourages a variety of experiences, and allows residents to choose the scale of interaction they prefer while always having direct and easy access to support systems and community programs.

Residential units and the Wellness Center are connected through a series of outdoor spaces, designed to bring unity to decentralized clusters of buildings while framing activities; a network of walking paths, some accessible to the broader Gentilly community, and some privately maintained for Bastion residents, knit these outdoor spaces together, and guide the Bastion community through the site.
Supercommunity

Walking trails and Play Areas

Wilton Drive

Mirabeau Avenue

Entry Garden

Wellness Center
Walkways lead residents to outdoor fitness, play, and landscaped communal spaces dispersed across the site.

Different unit types are paired in a common structure and oriented to share an interior garden space with porch and front door in sets of two structures (four units per cluster).
Historic live oaks on site are preserved, and frame outdoor spaces while creating shady, more enclosed areas.

Residential clusters, four units each, have front doors and porches facing each other, while large windows maintain a presence on the public street as well as the interior of the site.

Buildings are elevated in response to zoning requirements, creating opportunities for storage, covered outdoor space, and potential parking underneath homes, while still maintaining the scale of the neighborhood.
OUR FINANCIALS

“Older adults, particularly retired military, represent a massive reserve of available but largely untapped human capital that can serve Bastion’s target population.”

Brenda Eheart
Founder, Generations of Hope Community Development Corporation
Financials

Bastion will utilize a mixed income approach to financing the real estate development and a contractual service provider approach to financing the service provision components of Bastion.

### Sources and Uses

#### Development Uses (Costs)

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<tr>
<th>Description</th>
<th>Percentage</th>
<th>Amount</th>
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<tbody>
<tr>
<td>Property Acquisition</td>
<td>5%</td>
<td>$1,000,000</td>
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<tr>
<td>Hard Construction</td>
<td>78%</td>
<td>$14,375,000</td>
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<tr>
<td>Soft Development</td>
<td>17%</td>
<td>$3,000,000</td>
</tr>
<tr>
<td><strong>Total Development Costs</strong></td>
<td>100%</td>
<td><strong>$18,375,000</strong></td>
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#### Development Sources (Funding Sources)

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<thead>
<tr>
<th>Description</th>
<th>Percentage</th>
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<tr>
<td>Permanent Debt</td>
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<td>Subordinated Loan</td>
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<tr>
<td>Home Sales</td>
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<tr>
<td>Tax Credit Equity</td>
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<tr>
<td>Capital Campaign</td>
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<tr>
<td><strong>Total Development Funds</strong></td>
<td>100%</td>
<td><strong>$18,375,000</strong></td>
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### Unit Mix

#### Apartment Homes for Rent

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<thead>
<tr>
<th>Type of Unit</th>
<th># of Units</th>
<th>Monthly Rental Rate</th>
<th>Annual Income</th>
</tr>
</thead>
<tbody>
<tr>
<td>One Bedroom</td>
<td>20</td>
<td>$662</td>
<td>$158,880</td>
</tr>
<tr>
<td>Two Bedroom</td>
<td>32</td>
<td>$795</td>
<td>$305,280</td>
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<tr>
<td>Three Bedroom</td>
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<td>$918</td>
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<td><strong>Total Rental Units</strong></td>
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<td>$552,288</td>
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#### Homes for Sale

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<th>Type of Unit</th>
<th># of Units</th>
<th>Sale Price</th>
<th>Expected Revenue</th>
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<tbody>
<tr>
<td>Two Bedroom</td>
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<td>$1,225,000</td>
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<tr>
<td>Three Bedroom</td>
<td>11</td>
<td>$200,000</td>
<td>$2,200,000</td>
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<tr>
<td><strong>Total for Sale Units</strong></td>
<td>18</td>
<td>N/A</td>
<td>$3,425,000</td>
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</table>

**Total Units**: 78
Operating Income

<table>
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<th>OPERATING PLAN (CASH FLOW)</th>
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<tbody>
<tr>
<td>Property Income</td>
</tr>
<tr>
<td>Commercial Income</td>
</tr>
<tr>
<td>Less Allowance for Vacancy</td>
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<tr>
<td>Program Income</td>
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<tr>
<td><strong>TOTAL ANNUAL INCOME</strong></td>
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<tr>
<td>Property Expenses</td>
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<td>Program Expenses</td>
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<td><strong>TOTAL ANNUAL EXPENSES</strong></td>
</tr>
<tr>
<td><strong>ANNUAL NET OPERATING INCOME</strong></td>
</tr>
</tbody>
</table>

Our Team

The Bastion team has expertise in public health, real estate development, and design, and will augment its capacity with the experience and track record of Mercy Family Center. Each member has played a crucial role in the start-up and planning phase of Bastion.

Dylan Tête
Dylan is the full-time Executive Director of Bastion and has a Bachelors of Science in Economics and Systems Engineering from West Point, as well as a Masters in Public Health from Louisiana State University. He has nearly fifteen years experience in public health and development, serving in numerous roles across the public-private spectrum. Dylan also served in Iraq from 2003-2004 as an Executive Officer of an Infantry Company.

Amber Seely-Marks
Amber started her career in real estate developing underutilized properties for the Port Authority of New York and New Jersey. As the Finance Program Director for Renaissance Neighborhood Development Corporation, a Subsidiary Of Volunteers of America in New Orleans, Amber obtained $45 million worth of real estate development funding resources after Hurricane Katrina and built 244 mixed-income rental housing units across multiple parishes. Amber holds a Masters in Urban Policy from The New School and a Certificate in Urban Redevelopment Excellence from the University of Pennsylvania.
David Miller
David is the President and sole owner of Renaissance Property Group, LLC, a multifamily real estate developer based in New Orleans. Through his affiliates, David is also a general partner or managing member in eleven limited partnerships and companies in five states that are organized for the purpose of owning and operating the multifamily complexes developed by Renaissance. He holds a Bachelor of Arts degree from the University of the South, and also studied at St. John’s College, Oxford University. He graduated cum laude from St. Louis University School of Law.

Douglas Walker
Doug is the Clinical Director of Mercy Family Center in New Orleans and the founder and Project Director of Project Fleur-de-lis™, an intermediate and long-term school-based mental health service model which serves 60 schools and functions as a Category III service site within the National Child Traumatic Stress Network (NCTSN). Doug received his doctorate from the University of North Texas and has worked the past 15 years as a Clinical Psychologist. He is also a certified trainer in Cognitive Behavioral Intervention for Trauma in Schools (CBITS), Psychological First Aid (PFA), and Skills for Psychological Recovery (SPR) and has conducted training in these evidence-based trauma interventions in the Americas, Europe and Africa.

OJT
Office of Jonathan Tate (OJT) is an architecture and urban design practice located in New Orleans. The office possesses a broad range of expertise and experience in various project types, including single and multi family, at locations throughout the U.S. OJT and Jonathan’s previous work has been highlighted in exhibitions at the Wexner Center for the Visual Arts, MoMA in New York, Cooper-Hewitt National Design Museum and the National Building Museum in Washington, D.C.
“There is nothing worse than coming home wounded in both mind and body. We cannot allow this younger generation of warriors to wither in our streets when something like Bastion can be built.”

Kenneth Evans
Vietnam veteran and Gentilly resident
Volunteers with Rebuilding Together New Orleans assemble furniture for Bastion’s new corporate headquarters. The office overlooks the future site of the first Bastion community.
We Can Build This

Our goal is to raise $4 million to build the first Bastion community. Please consider meeting with our team to discuss next steps toward a philanthropic investment in Bastion’s development. We will match your gift with a final product worthy of the honor and sacrifice of our military veterans and families.

EXPECT TO BE TREATED LIKE AN INVESTOR

• Receive quarterly reports
• Communicate openly with our team
• Interact in a transparent development process

BASTION HAS A PLACE IN YOUR PORTFOLIO

• Honoring service and veterans
  - assisting with job placement and readiness
  - conducting family support and counseling

• Health
  - establishing recovery-oriented community support services
  - improving mental health and community reintegration

• Human services
  - increasing quality-of-life and empowering individuals with disabilities
  - promoting healthy aging through volunteerism

• Housing
  - strengthening families and communities through affordable housing
  - constructing adaptive housing to facilitate aging-in-place

• Environment
  - incorporating sustainable building materials and methods
  - responding to global climate change through a sustainable urban design
**Gift Table for Naming Opportunities**

<table>
<thead>
<tr>
<th>CATEGORY</th>
<th>GIFT LEVEL ($)</th>
<th>DONORS</th>
<th>OPPORTUNITY</th>
<th>%</th>
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<tr>
<td><strong>AWARD</strong></td>
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</tr>
<tr>
<td>Medal of Honor</td>
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<td>1</td>
<td></td>
<td>25</td>
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<td>Silver Star</td>
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<tr>
<td>Legion of Merit</td>
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<td></td>
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<td>Bronze Star</td>
<td>100,000</td>
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<td><strong>SPECIAL COMMENDATION</strong></td>
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<td>Meritorious</td>
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<td>Honorable</td>
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<td><strong>SUBTOTAL</strong></td>
<td>$500,000</td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>$4,000,000</td>
<td>39</td>
<td></td>
<td>100</td>
</tr>
</tbody>
</table>

**Your Investment will Endure**

Once the community is built, Bastion will conduct services for residents as a nonprofit provider as opposed to a charity reliant on annual fundraising. In fact, we treat small donations as growth capital. Our core strategies for sustainability underline the meaning of intentional community.

**SUSTAINABILITY FEATURES**

1. Resident-driven solutions: the Bastion model and volunteer system offsets costly overhead
2. Federal contracts/fees: some services are reimbursable under multiple VA programs
3. Ownership in a healthy enterprise: Bastion will partner in a for-profit venture to empower residents
4. Negotiated royalties with third parties: for medical devices or systems developed at Bastion
Value Proposition

America’s global presence requires a fit, ready force of volunteers to defend its interests and maintain security. When our warriors return home injured, they have access to the finest medical care and state-of-the-art rehabilitation facilities. However, there are some so badly injured their hope and future still hangs on the collective goodwill of our society.

FOR THE RESIDENT, BASTION WILL:

• Incubate meaningful and enduring relationships through active engagement in an intentional community
• Instill a culture of effective care and mutual concern that will promote a sense of purpose and belonging
• Provide opportunities to continue his or her mission through service to the community

FOR THE NEIGHBORHOOD, BASTION WILL:

• Plant new stakeholders in Gentilly and restore a community asset that will be linked to the growing bioscience industry of New Orleans
• Apply its human and capital resources to stimulate economic development, promote wellness, and support civic causes
• Carry on a legacy steeped in military tradition, pride of workmanship, and family values

FOR THE PHILANTHROPIC DONOR, BASTION WILL:

• Provide a chance to become an early backer of an emerging supportive housing model that is transforming the continuum of care
• Deliver economic, social, and environmental returns on investment in the community’s triple bottom line.
• Produce healthy outcomes, transformative gains, and successful life course transitions for veterans and families

We are Resilient

Bastion is a new kind of stronghold. We are the veterans and families of multiple generations that have protected our way of life for decades. Not only will we come back stronger, we will expand our ranks and continue building communities in other parts of the country. Join us.
“The Bastion concept is the only community-based strategy that I’ve seen with the type of emotional and everyday support that some warriors will require for the rest of their lives, because it’s **woven into the very fabric** of the place they live.”

- Dr. David Williamson, MD